



Haofeng Chen  
Department of Mechanical & Aerospace Engineering  
University of Strathclyde, James Weir Building  
75 Montrose Street, Glasgow, G1 1XJ, UK  
Tel: +44 (0) 141 548 2036  
Email: haofeng.chen@strath.ac.uk  
4 April 2023

Fang Liu  
No. 516, Jungong Road  
Yangpu District  
Shanghai, P.R. China

Dear Miss Liu,

I am pleased to extend this invitation to you to come to visit University of Strathclyde for the period July 1, 2023 through August 14, 2023 to participate in the international cooperation and exchange project. My Office will host your visit and arrange for you to discuss research plans, exchange research ideas and other academic programs at University of Strathclyde. You will also be given the privileges to conduct research in MAE during your visit.

It is understood that your employer, the University of Shanghai for Science and Technology (USST), will provide the financial support for your international travelling and visa. University of Strathclyde will be responsible for the accommodation expenses.

University of Strathclyde and USST have had a long record of professional collaboration. I look forward to continuing that relationship by hosting your visit to University of Strathclyde in Summer 2023.

Yours sincerely,

A handwritten signature in purple ink, appearing to read "Chen Haofeng".

Prof. Dr. Haofeng Chen PhD, CEng, FIMechE  
Director, Structural Integrity and Life Assessment Group