

**To Whom It May Concern:**

On behalf of the University of California, Riverside (UCR), it is my pleasure to formally invite the following delegation from the University of Shanghai for Science and Technology (USST), China, to visit our campus from **November 8 through November 15, 2026:**

- **LIU Deqiang**  
Gender: Male  
Date of Birth: March 10, 1977  
Job Title: Vice President, USST
- **ZHANG Le**  
Gender: Male  
Date of Birth: May 4, 1982  
Job Title: Deputy Dean, College of Foreign Languages, USST
- **WANG Lihui**  
Gender: Female  
Date of Birth: February 13, 1978  
Job Title: Deputy Dean, School of Environment and Architecture, USST
- **LIU Weiwei**  
Gender: Male  
Date of Birth: November 6, 1982  
Job Title: Deputy Dean, Business School, USST

The purpose of this visit is to strengthen academic collaboration between UCR and USST, including discussions related to potential partnership initiatives, faculty exchange opportunities, student mobility programs, and research collaboration. During their stay, the delegation will meet with university leadership, faculty members, and administrative representatives, and will participate in campus tours and academic briefings.

This invitation is issued at the request of the visitors to support their B-1 visa application to the United States. The delegation members will be responsible for their own travel, accommodation, medical insurance, and all related personal expenses unless otherwise specified by separate institutional agreement.

UCR looks forward to hosting this distinguished delegation and further developing meaningful academic partnerships between our institutions.

Should you require any additional information, please do not hesitate to contact our office.

Sincerely,

Marina Tadros

Associate Director of Graduate Admissions

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