



March 27, 2026

Dr. LIU Deqiang
Vice President
University of Shanghai for Science and Technology
516 Jungong Road, Yangpu District
Shanghai, China 200093

Dear Vice President Liu,

Please accept this as a formal letter of invitation for you and your delegation from University of Shanghai for Science and Technology (USST), Shanghai, China, to visit The University of British Columbia (UBC), Vancouver, Canada, during the period of November 8-15, 2026. The purpose of the visit will be to discuss potential opportunities for academic collaboration between USST and UBC. I understand your delegation will consist of the following individuals from USST:

1. LIU Deqiang (M, DOB: 10/03/1977), Vice President
2. ZHANG Le (M, DOB: 04/05/1982), Deputy Dean, College of Foreign Languages
3. WANG Lihui (F, DOB: 13/02/1978), Deputy Dean, School of Environment and Architecture
4. LIU Weiwei (M, DOB: 06/11/1982), Deputy Dean, Business School

Please use this letter to proceed with your Canadian visa processing formalities. Please note that you will be responsible for all expenses incurred during your stay in Canada.

We look forward to your visit.

Sincerely,

Cheryl Dumaresq
Executive Director